

SCRUM MASTER

ACCREDITED CERTIFICATION™

HEREBY WITH THIS CERTIFICATE WE ARE PROUD TO ENTITLE

**NICOLAS
ESPALIER**

AS SCRUM MASTER

IN TESTIMONY THEREOF, AFTER FORMAL EVALUATIONS WE
ACKNOWLEDGE DEMONSTRATED KNOWLEDGE AND OUTSTANDING
COMPETENCE OF OUR STUDENT AS SCRUM MASTER.

15 JANUARY 2026

DATE



AUTHORIZED SIGNATURE



INTERNATIONAL
SCRUM
INSTITUTE™

68721804760396

AUTHORIZED CERTIFICATION ID